ROLE

Two or more members of the State Management Team (SMT; leadership team/cabinet) representing at least 2 different offices or divisions are chosen by the Chief State School Officer (CSSO) and/or Deputy CSSO to serve as the Executive Leadership Sponsors.

FUNCTION

The Executive Leadership Sponsors assume major responsibility for fostering the partnership with the State Implementation and Scaling-up of Evidence Based Practices (SISEP) center and supporting the development of State Transformation Specialists (STSs). The Executive Leadership Sponsors function as champions for the STSs as they develop Implementation Teams at the state, regional, district level, and building levels. To accomplish this goal, Executive Leadership

> Executive Leadership Sponsors champion and support State Transformation Specialists as they lead systemic change efforts across state, regional, district, and school levels.

Sponsors support STSs in their facilitation of a protocol that uses bi-directional communication across the cascading system of linked implementation teams to monitor and improve systemic capacity development efforts. Consistent access and communication with STSs between SMT meetings are critical functions as STSs lead systemic change efforts to create cohesion and alignment across divisions, departments, and major initiatives. Overall, Executive Leadership Sponsors:

- Provide timely and ongoing support to STSs;
- Provide prompt communication with STSs, staff, and critical perspectives;
- Collaborate with STSs to facilitate consistent engagement of the SMT;
- Work with the STSs to ensure practice-policy communication cycles are producing systemic change and improved student outcomes;
- Recommend systemic changes as needed;
- Visibly promote the importance of implementation capacity development in the state;
- Assure oversight of implementation capacity development in the state;
- Collaborate with STSs to share successes and adaptive challenges to systemic change with SMT;
- Advocate for ongoing improvement and efficient resource allocation;
- Ensure follow through with practice-to-policy communication from Implementation Teams; and
- Provide the Chief State School Officer with regular updates.